

SEPTEMBER 2020

DEPARTMENT OF MOTOR VEHICLES MONTHLY STATUS UPDATE

REPORT TO THE JOINT LEGISLATIVE BUDGET COMMITTEE
OF THE STATE OF CALIFORNIA



EXECUTIVE SUMMARY

The Budget Act of 2018 (SB 862, Chapter 449, Statutes of 2018) and the Budget Act of 2020 (SB 75, Chapter 6, Statutes of 2020) require the Department of Motor Vehicles (DMV) to submit monthly reports to the Legislature regarding the state of field office wait-times and efforts to improve business processes.

September 2020 Highlights:

- DMV continues to serve customers with appointments and limited in-person transactions. The limited non-appointment transactions include:
 - o Paying registration for a vehicle impounded because of registration-related issues
 - o Reinstating a suspended or revoked driver license
 - o Applying for a reduced-fee or no-fee identification card
 - o Processing commercial driver license transactions
 - o Applying for a disabled person parking placard
 - o Adding an ambulance certificate or firefighter endorsement to a driver license
 - o Verifying a transit training document to drive a transit bus
 - o Processing DMV Express customers for REAL ID transactions, if time and space allow
 - o Vehicle verifications
- In accordance with updated guidance from the Federal Motor Carrier Safety Administration, DMV issued an extension through December 31, 2020, to all commercial driver licenses, learner's permits and endorsements expiring between March and December 31, 2020.
- As of September 2020, there are 8,913,658 Californians with a REAL ID compliant driver license or identification card.

Table of Contents

REAL ID Customers and Workload

- Monthly Driver License and Identification Cards Produced 2
- Total Californians with REAL IDs 2

DMV Work Action Plan Updates

- No Updates 3

Staffing

- Hiring Status 4
- Absenteeism 4

Process Improvements

- No Updates 5

Information Technology

- DMV Now Kiosks 6
- Online Transactions 7

Window Hours

- Moving Average of the Proportion of Actual to Max Window Hours 8
- Percentage of Actual to Maximum Window Hours 9
- Statewide Monthly Average of Actual to Maximum Window Hours 9

Wait Times

- Average Wait Time for Non-Appointment Customers – Statewide 10
- Average Wait Time for Non-Appointment Customers – Monthly Top 20 Offices 10
- Average Wait Time by Grade – Statewide 11
- Wait Times by Time Range – By Region 12
- Wait Times by Time Range – Statewide 13

Appendix

- A: Field Office Average Wait Times by Region 15
- B: Outage Summary 23

REAL ID CUSTOMERS AND WORKLOAD

Cards Produced

As of September 2020, DMV produced over 10 million REAL ID driver license and identification cards. This includes new REAL ID cards issued, as well as existing REAL ID cardholders who received a duplicate or renewal card. Unlike new REAL ID cards, renewals and duplicates do not require an in-person field office visit.

Monthly DL/ID Cards Produced

| | COMPLIANT | | | NON-COMPLIANT | | | TOTAL DL/ID | % COMPLIANT | | |
|----------------------|------------------|------------------|-------------------|-------------------|------------------|-------------------|-------------------|--------------|--------------|--------------|
| | DL | ID | TOTAL | DL | ID | TOTAL | | DL | ID | TOTAL |
| January 2018 (22-31) | 29,725 | 9,971 | 39,696 | 205,823 | 45,426 | 251,249 | 290,945 | 12.6% | 18.0% | 13.6% |
| February 2018 | 74,020 | 24,798 | 98,818 | 498,284 | 102,984 | 601,268 | 700,086 | 12.9% | 19.4% | 14.1% |
| March 2018 | 111,296 | 33,216 | 144,512 | 543,280 | 109,255 | 652,535 | 797,047 | 17.0% | 23.3% | 18.1% |
| April 2018 | 121,715 | 31,049 | 152,764 | 476,314 | 93,661 | 569,975 | 722,739 | 20.4% | 24.9% | 21.1% |
| May 2018 | 141,704 | 30,160 | 171,864 | 483,399 | 89,520 | 572,919 | 744,783 | 22.7% | 25.2% | 23.1% |
| June 2018 | 147,536 | 41,147 | 188,683 | 464,538 | 88,930 | 553,468 | 742,151 | 24.1% | 31.6% | 25.4% |
| July 2018 | 171,051 | 43,491 | 214,542 | 473,450 | 90,041 | 563,491 | 778,033 | 26.5% | 32.6% | 27.6% |
| August 2018 | 228,165 | 46,279 | 274,444 | 516,521 | 103,929 | 620,450 | 894,894 | 30.6% | 30.8% | 30.7% |
| September 2018 | 219,054 | 34,315 | 253,369 | 453,866 | 93,975 | 547,841 | 801,210 | 32.6% | 26.7% | 31.6% |
| October 2018 | 291,720 | 44,091 | 335,811 | 559,184 | 109,507 | 668,691 | 1,004,502 | 34.3% | 28.7% | 33.4% |
| November 2018 | 244,166 | 35,383 | 279,549 | 402,515 | 84,032 | 486,547 | 766,096 | 37.8% | 29.6% | 36.5% |
| December 2018 | 264,106 | 34,071 | 298,177 | 372,205 | 78,245 | 450,450 | 748,627 | 41.5% | 30.3% | 39.8% |
| 2018 Total | 2,044,258 | 407,971 | 2,452,229 | 5,449,379 | 1,089,505 | 6,538,884 | 8,991,113 | 27.3% | 27.2% | 27.3% |
| January 2019 | 293,666 | 45,793 | 339,459 | 387,686 | 88,291 | 475,977 | 815,436 | 43.1% | 34.2% | 41.6% |
| February 2019 | 258,062 | 56,973 | 315,035 | 501,193 | 121,662 | 622,855 | 937,890 | 34.0% | 31.9% | 33.6% |
| March 2019 | 331,960 | 49,236 | 381,196 | 494,019 | 104,865 | 598,884 | 980,080 | 40.2% | 32.0% | 38.9% |
| April 2019 | 325,818 | 49,645 | 375,463 | 442,096 | 96,052 | 538,148 | 913,611 | 42.4% | 34.1% | 41.1% |
| May 2019 | 335,169 | 38,291 | 373,460 | 472,898 | 109,983 | 582,881 | 956,341 | 41.5% | 25.8% | 39.1% |
| June 2019 | 315,967 | 43,267 | 359,234 | 444,684 | 102,072 | 546,756 | 905,990 | 41.5% | 29.8% | 39.7% |
| July 2019 | 369,958 | 51,591 | 421,549 | 462,261 | 114,688 | 576,949 | 998,498 | 44.5% | 31.0% | 42.2% |
| August 2019 | 388,659 | 47,776 | 436,435 | 446,369 | 110,805 | 557,174 | 993,609 | 46.5% | 30.1% | 43.9% |
| September 2019 | 357,303 | 38,260 | 395,563 | 413,437 | 96,780 | 510,217 | 905,780 | 46.4% | 28.3% | 43.7% |
| October 2019 | 422,739 | 44,875 | 467,614 | 419,146 | 97,220 | 516,366 | 983,980 | 50.2% | 31.6% | 47.5% |
| November 2019 | 387,462 | 41,007 | 428,469 | 390,312 | 95,218 | 485,530 | 913,999 | 49.8% | 30.1% | 46.9% |
| December 2019 | 442,018 | 43,127 | 485,145 | 362,642 | 83,743 | 446,385 | 931,530 | 54.9% | 34.0% | 52.1% |
| 2019 Total | 4,228,781 | 549,841 | 4,778,622 | 5,236,743 | 1,221,379 | 6,458,122 | 11,236,744 | 44.7% | 31.0% | 42.5% |
| January 2020 | 480,563 | 55,935 | 536,498 | 373,183 | 96,021 | 469,204 | 1,005,702 | 56.3% | 36.8% | 53.3% |
| February 2020 | 464,094 | 55,119 | 519,213 | 316,511 | 86,597 | 403,108 | 922,321 | 59.5% | 38.9% | 56.3% |
| March 2020 | 348,858 | 36,647 | 385,505 | 262,168 | 59,735 | 321,903 | 707,408 | 57.1% | 38.0% | 54.5% |
| April 2020 | 36,523 | 1,112 | 37,635 | 253,037 | 18,767 | 271,804 | 309,439 | 12.6% | 5.6% | 12.2% |
| May 2020 | 80,997 | 4,164 | 85,161 | 252,776 | 24,120 | 276,896 | 362,057 | 24.3% | 14.7% | 23.5% |
| June 2020 | 223,703 | 20,026 | 243,729 | 377,653 | 51,666 | 429,319 | 673,048 | 37.2% | 27.9% | 36.2% |
| July 2020 | 324,154 | 30,242 | 354,396 | 432,751 | 70,013 | 502,764 | 857,160 | 42.8% | 30.2% | 41.3% |
| August 2020 | 288,107 | 27,735 | 315,842 | 436,561 | 69,126 | 505,687 | 821,529 | 39.8% | 28.6% | 38.4% |
| September 2020 | 268,798 | 30,246 | 299,044 | 441,064 | 76,986 | 518,050 | 817,094 | 37.9% | 28.2% | 36.6% |
| GRAND TOTALS | 8,788,836 | 1,219,038 | 10,007,874 | 13,831,826 | 2,863,915 | 16,695,741 | 26,703,615 | 38.9% | 29.9% | 37.5% |

Total Californians with REAL IDs

As of September 2020, there are 8,913,658 Californians with a REAL ID compliant driver license or identification card. The Department of Homeland Security extended the REAL ID enforcement date to October 1, 2021, in response to the COVID-19 pandemic.

DMV WORK ACTION PLAN UPDATES

There are no updates for September 2020.

STAFFING

Hiring Status: 100 percent of the 784 new positions have started. The following chart reflects the status of these hires as of September 2020.

| Region | Number Authorized | Offers Made | Awaiting Fingerprints | Started | On-boarding In-Office Training | Expedite In-Office Training | Basic Driver License Training |
|--------------|-------------------|--------------|-----------------------|--------------|--------------------------------|-----------------------------|-------------------------------|
| I | 51.0 | 51.0 | 0.0 | 51.0 | 40.0 | 42.0 | 51.0 |
| II | 124.0 | 124.0 | 0.0 | 124.0 | 117.5 | 118.0 | 118.0 |
| III | 87.0 | 87.0 | 0.0 | 87.0 | 87.0 | 87.0 | 87.0 |
| IV | 52.0 | 52.0 | 0.0 | 52.0 | 49.5 | 49.5 | 49.5 |
| V | 95.0 | 95.0 | 0.0 | 95.0 | 95.0 | 95.0 | 95.0 |
| VI | 134.0 | 134.0 | 0.0 | 134.0 | 57.0 | 0.0 | 77.0 |
| VII | 110.0 | 110.0 | 0.0 | 110.0 | 110.0 | 110.0 | 94.0 |
| VIII | 131.0 | 131.0 | 0.0 | 131.0 | 131.0 | 131.0 | 131.0 |
| Total | 784.0 | 784.0 | 0.0 | 784.0 | 687.0 | 632.5 | 702.5 |

On-boarding Training Modules

- Start Here/Concierge
- Appointment Check-in
- Cash Handling
- Drive Test Check-in
- Single Station Inventory
- Touch Screen Terminals
- Four pillars of superior customer service

Expedite Training Modules

- Driver License Record Information Requests
- Vehicle Registration Information Requests
- Return Knowledge Tests (non-commercial)
- Photo Retakes
- Personalized License Plate Assignment

All newly hired staff are expected to begin the On-boarding Training Module within two weeks of initial hire. The module takes place over two-weeks and is intended to introduce new hires to many of the support functions of the field office as well as superior customer service. Employees are immersed in the On-boarding concepts for two to four weeks until they demonstrate application of the skills. Only then do they proceed to the second module, Expedite In-Office Training.

Expedite Training introduces new hires to the work processes that are performed at the Expedite Window. This module is one week, and, at its conclusion, a new employee should be able to work independently at the Expedite Window. Both the On-boarding and Expedite Training provide a solid on-the-job knowledge base for new hires prior to their formalized classroom instruction.

Absenteeism: The department is monitoring unplanned absences and fluctuations in absenteeism related to COVID-19.

CONTINUED PROCESS IMPROVEMENTS

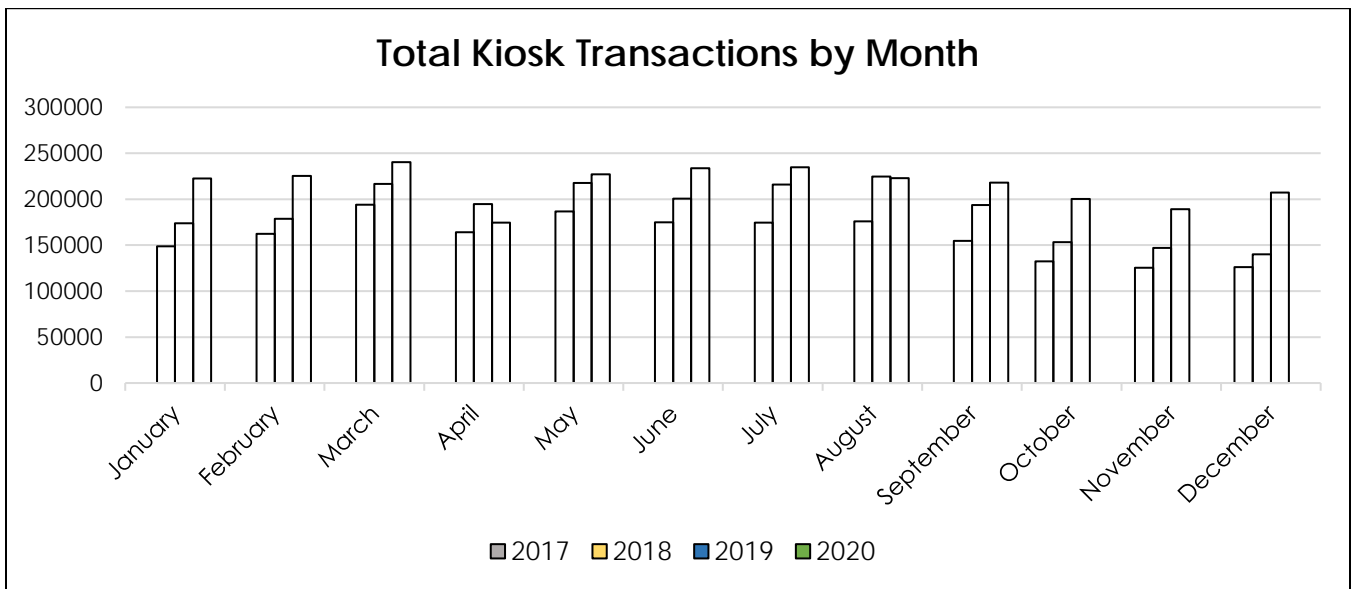
There are no updates for the month of September 2020.

INFORMATION TECHNOLOGY

DMV NOW Kiosks: DMV is increasing usage of its self-service kiosks in order to reduce the number of customers who wait in line for services. There are 365 DMV Now kiosks statewide: 98 in DMV field offices, 249 in retail locations, 1 library, 1 at the University of California, Irvine, 1 in the Mendota City Hall, 1 at DMV’s Sacramento Headquarters building, and 14 in Northern California AAA locations.

Customers can complete the following transactions on a kiosk.

- Add or remove an affidavit of non-use or update vehicle insurance
- Driver record history request
- File for planned non-operation
- Pay a reinstatement fee for suspended vehicle registration
- Registration renewal
- Replacement registration card
- Replacement sticker
- Vehicle record history request



DMV continues to evaluate additional ways in which the self-service kiosks can be used to allow customers to complete their DMV transactions.

DMV NOW Self-Service Kiosk Transactions

| | Field Office | Retail | Library | UC Irvine | Mendota | AAA | TOTAL |
|--------|--------------|---------|---------|-----------|---------|-------|---------|
| Oct-17 | 122,358 | 10,043 | N/A | 92 | N/A | N/A | 132,493 |
| Nov-17 | 114,602 | 10,598 | N/A | 94 | N/A | N/A | 125,294 |
| Dec-17 | 113,140 | 12,889 | N/A | 86 | N/A | N/A | 126,115 |
| Jan-18 | 131,496 | 17,155 | N/A | 151 | N/A | N/A | 148,802 |
| Feb-18 | 139,654 | 22,487 | N/A | 149 | N/A | N/A | 162,290 |
| Mar-18 | 164,073 | 29,886 | N/A | 184 | N/A | N/A | 194,143 |
| Apr-18 | 136,052 | 27,942 | N/A | 184 | N/A | 62 | 164,240 |
| May-18 | 154,238 | 32,195 | N/A | 239 | N/A | 109 | 186,781 |
| Jun-18 | 141,716 | 32,825 | N/A | 236 | N/A | 177 | 174,954 |
| Jul-18 | 139,563 | 34,511 | N/A | 245 | N/A | 187 | 174,506 |
| Aug-18 | 141,483 | 33,979 | 9 | 270 | N/A | 184 | 175,925 |
| Sep-18 | 119,632 | 34,666 | 75 | 199 | N/A | 185 | 154,757 |
| Oct-18 | 119,112 | 33,663 | 123 | 203 | N/A | 228 | 153,329 |
| Nov-18 | 110,526 | 35,771 | 194 | 157 | 27 | 249 | 146,924 |
| Dec-18 | 100,144 | 39,380 | 238 | 103 | 23 | 248 | 140,136 |
| Jan-19 | 126,200 | 46,863 | 288 | 150 | 117 | 302 | 173,920 |
| Feb-19 | 127,110 | 50,568 | 281 | 184 | 159 | 326 | 178,628 |
| Mar-19 | 150,882 | 64,586 | 356 | 190 | 236 | 373 | 216,623 |
| Apr-19 | 134,888 | 58,524 | 367 | 208 | 159 | 536 | 194,682 |
| May-19 | 150,461 | 65,458 | 440 | 200 | 222 | 786 | 217,567 |
| Jun-19 | 134,997 | 64,315 | 405 | 236 | 167 | 653 | 200,773 |
| Jul-19 | 152,897 | 61,493 | 461 | 264 | 200 | 760 | 216,075 |
| Aug-19 | 148,232 | 74,521 | 501 | 265 | 222 | 958 | 224,699 |
| Sep-19 | 118,938 | 73,133 | 479 | 163 | 157 | 719 | 193,589 |
| Oct-19 | 127,110 | 71,472 | 501 | 150 | 215 | 883 | 200,331 |
| Nov-19 | 111,941 | 75,874 | 351 | 148 | 171 | 731 | 189,216 |
| Dec-19 | 124,321 | 81,574 | 353 | 115 | 173 | 805 | 207,341 |
| Jan-20 | 130,035 | 90,723 | 383 | 207 | 227 | 1,028 | 222,603 |
| Feb-20 | 129,073 | 94,708 | 377 | 145 | 243 | 928 | 225,474 |
| Mar-20 | 107,368 | 131,976 | 213 | 118 | 224 | 578 | 240,477 |
| Apr-20 | 379 | 173,974 | 4 | 3 | 5 | 20 | 174,385 |
| May-20 | 17,528 | 209,280 | 2 | 2 | 54 | 214 | 227,080 |
| Jun-20 | 60,331 | 172,366 | 2 | 2 | 276 | 680 | 233,657 |
| Jul-20 | 63,794 | 169,956 | 7 | 3 | 251 | 807 | 234,818 |
| Aug-20 | 58,302 | 163,301 | 3 | 2 | 280 | 919 | 222,807 |
| Sep-20 | 60,956 | 155,911 | 0 | 2 | 259 | 801 | 217,929 |

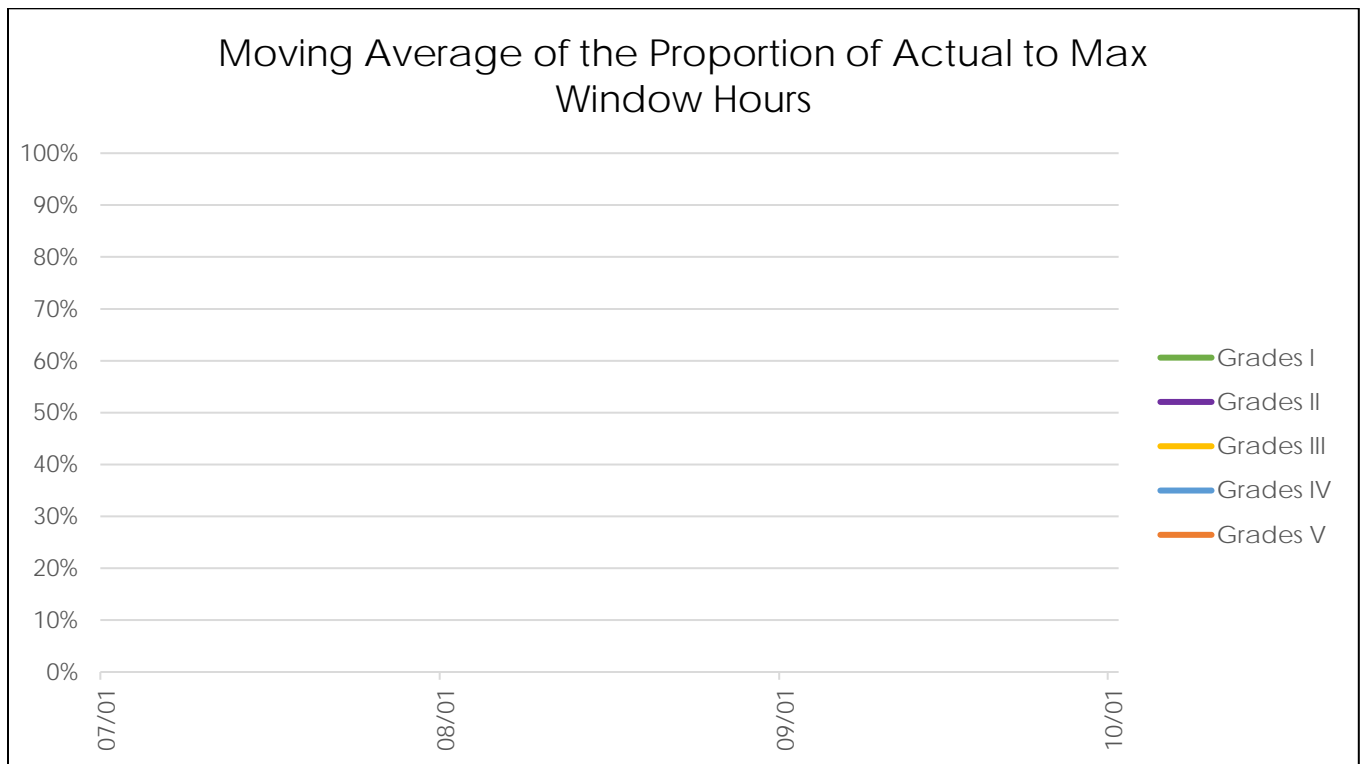
Online Transactions: DMV continues to evaluate additional transactions that could be performed online, including through its new Virtual Field Office.

WINDOW HOURS

Due to the COVID-19 pandemic, DMV field offices are open to the public for customers with appointments and walk-in, in-person transactions as time and space allow.

Physical distancing measures within field offices to ensure customer and employee safety limit the number of available transaction windows to approximately half the amount available pre-COVID-19. The following charts adjust for this new baseline of transaction windows beginning with July 2020.

Moving Average of the Proportion of Actual to Max Window Hours: The following figure shows the 10-day moving average of the proportion of available window hours recorded in use on a daily basis for the prior three months adjusted for the new baseline of transaction windows¹. The 10-day moving average is calculated by averaging the daily proportions for the current day and each of the nine days prior². Each individual line represents the moving average across all offices in a given office grade. The maximum available window hours was calculated based on the number of available transaction windows, multiplied by the number of hours in a normal business day for that office, taking into account any extended hours offered at a location.



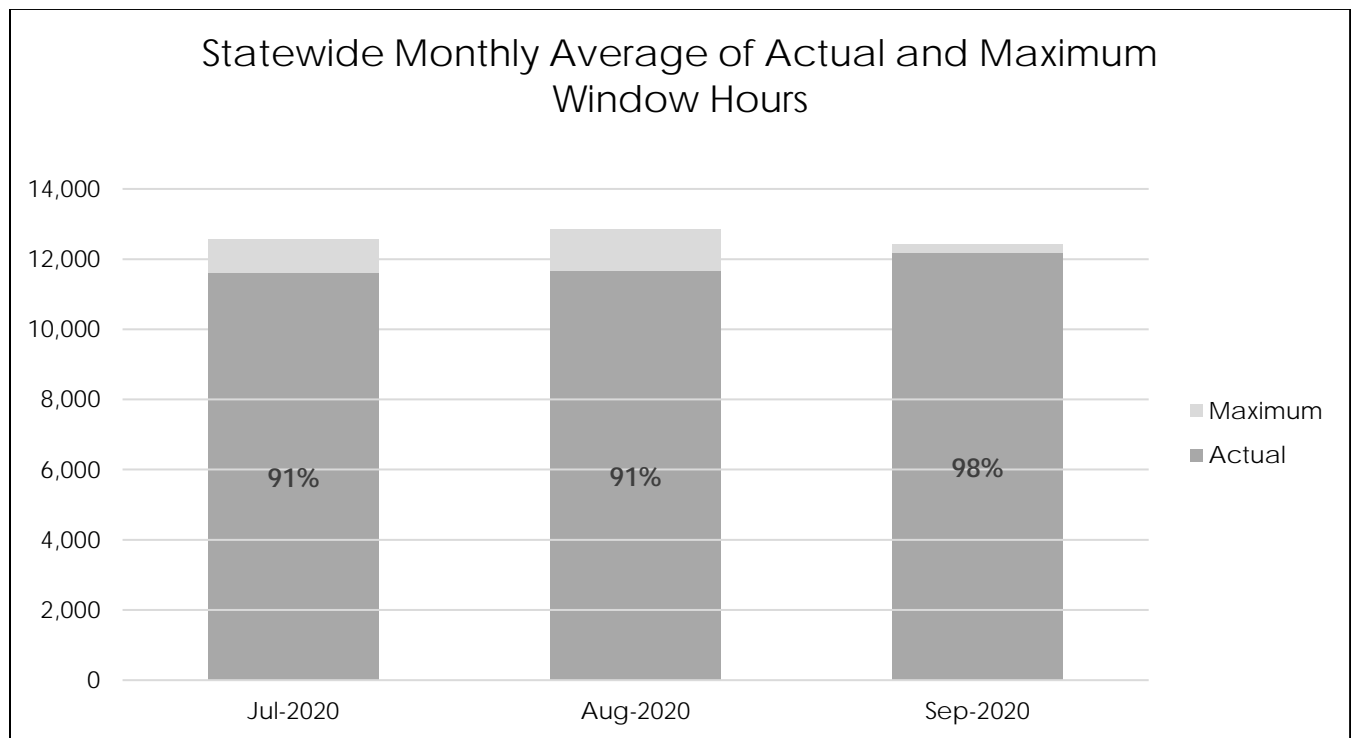
¹ The window hour statistics here include data from both appointment and non-appointment queues but exclude data from Saturdays. During the month of September, Saturday service was suspended in those field offices open to the public.

² All 10 days are weighted equally in the calculation of the average.

Percentage of Actual to Maximum Window Hours: This table presents the same information adjusted for the new baseline as the figure above but aggregated to the month as a whole.

| Percentage of Actual to Maximum Window Hours | | | |
|--|----------|----------|----------|
| | Jul-2020 | Aug-2020 | Sep-2020 |
| Grade I | 86% | 85% | 94% |
| Grade II | 93% | 91% | 98% |
| Grade III | 93% | 91% | 97% |
| Grade IV | 91% | 92% | 99% |
| Grade V | 94% | 91% | 99% |

Statewide Monthly Average of Actual to Maximum Window Hours: This chart presents the same data adjusted for the new baseline, but aggregated to the state as a whole, and reporting on the vertical axis the raw number of window hours.

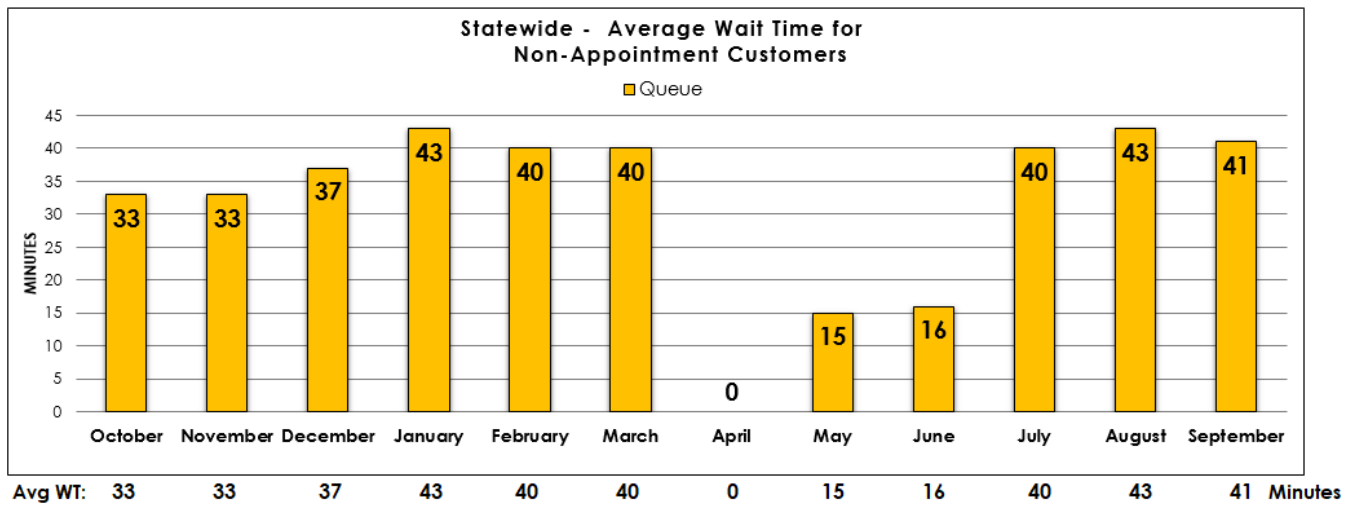


WAIT TIMES

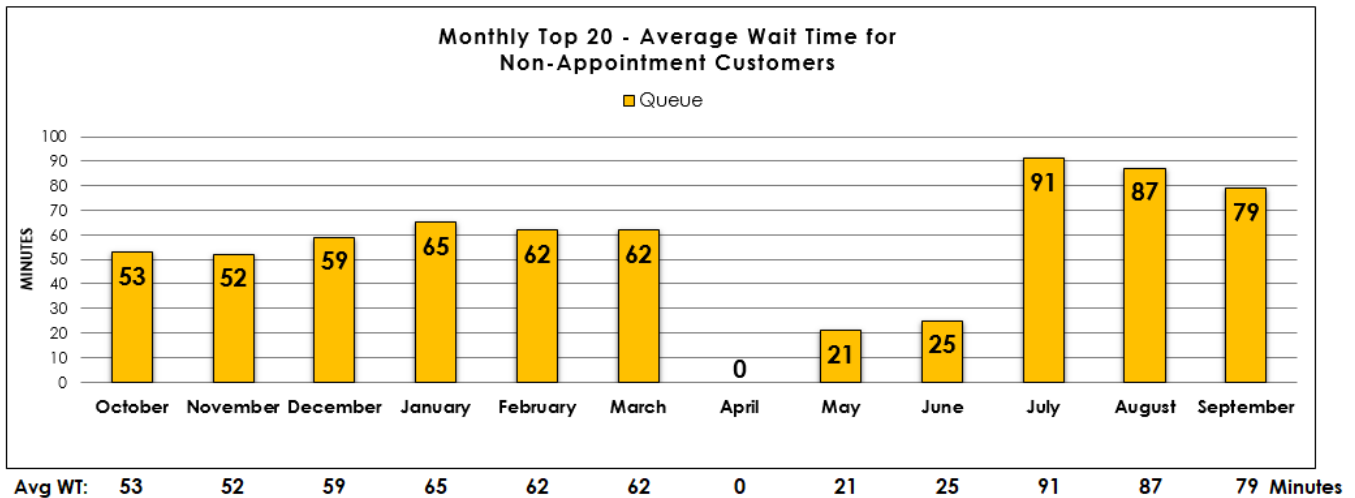
Due to the COVID-19 pandemic, DMV field offices are open to the public for customers with appointments and walk-in, in-person transactions as time and space allow. DMV has taken steps to promote a healthy environment for employees and customers. DMV has reduced the number of workstations opened to serve the public to ensure physical distancing, instituted temperature checks for customers and employees, and required technicians to wipe down workstations prior to calling the next customer.

September wait times for non-appointment customers averaged 41 minutes.

Average Wait Time for Non-Appointment Customers – Statewide:



Average Wait Time for Non-Appointment Customers – Monthly Top 20 Offices:



Average Wait Time by Grade – Statewide: The following tables show the wait times for various grades (sizes) of field offices.

- Grade I/II offices are small, mostly rural offices, serving an average of 300-1,200 customer per week.
- Grade III offices are mid-sized offices, serving an average of 1,500-2,000 customers per week.
- Grade IV/V offices are large, mostly urban offices which serve an average of 2,000-3,300 customers per week.

STATEWIDE - MONTH OF August, 2020

| Month of August, 2020 | APPOINTMENT | | NON-APPOINTMENT | | OVERALL Appt / Non-Appt | |
|-------------------------|-------------|-----------------|-----------------|-----------------|----------------------------|-----------------|
| | Cust Served | Queue Wait Time | Cust Served | Queue Wait Time | Total Cust Served | Queue Wait Time |
| Grade I/II - 56 Offices | 6,967 | 10 | 132,235 | 31 | 139,202 | 30 |
| Grade III - 47 Offices | 26,571 | 14 | 212,262 | 43 | 238,833 | 40 |
| Grade IV/V - 68 Offices | 67,272 | 16 | 440,367 | 47 | 507,639 | 43 |

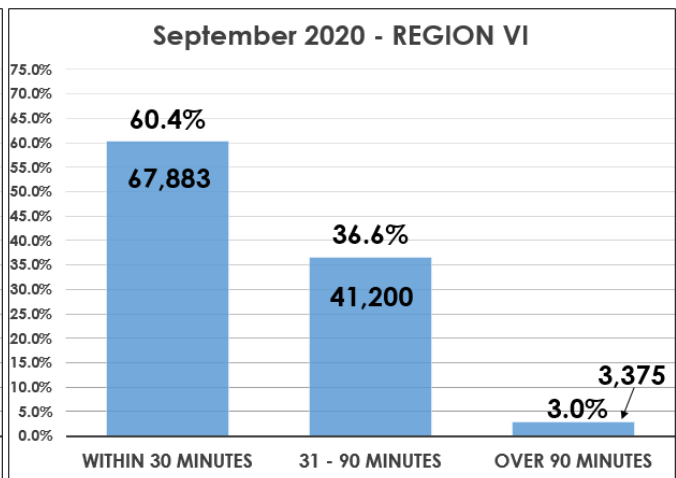
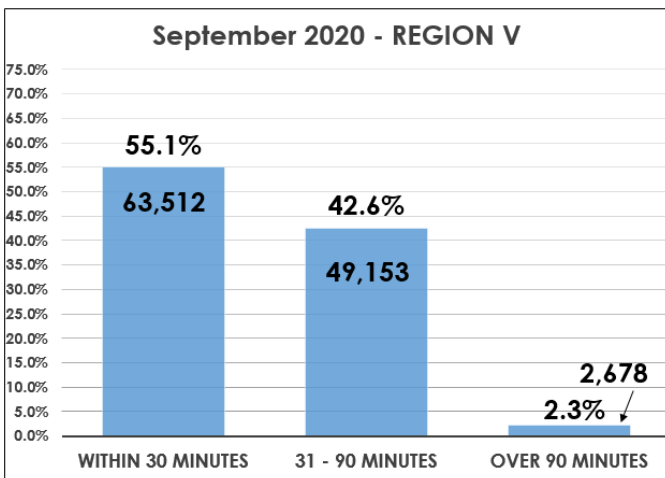
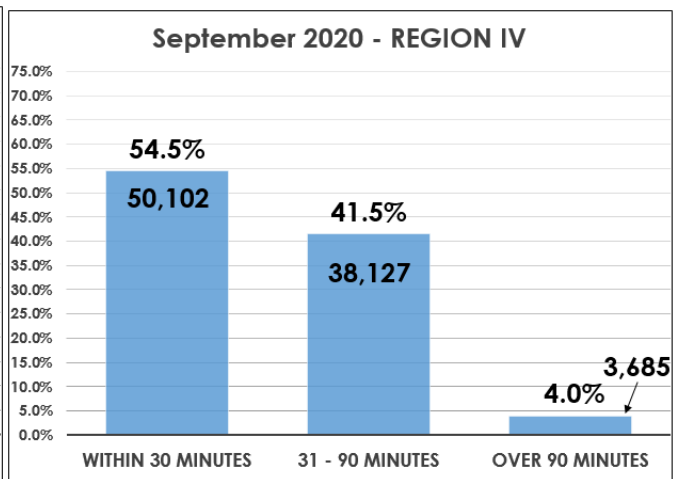
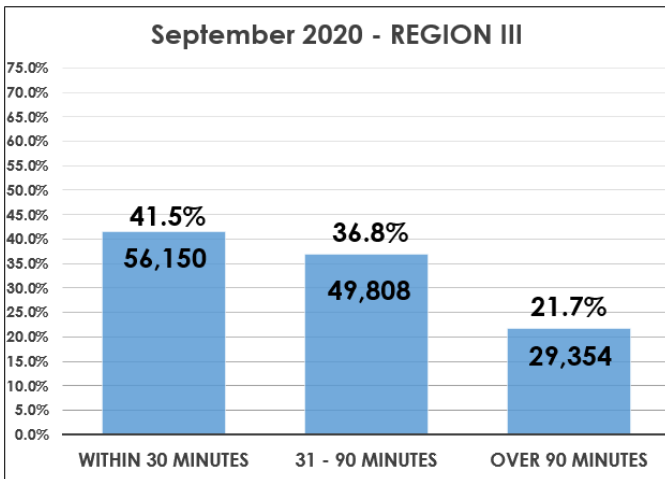
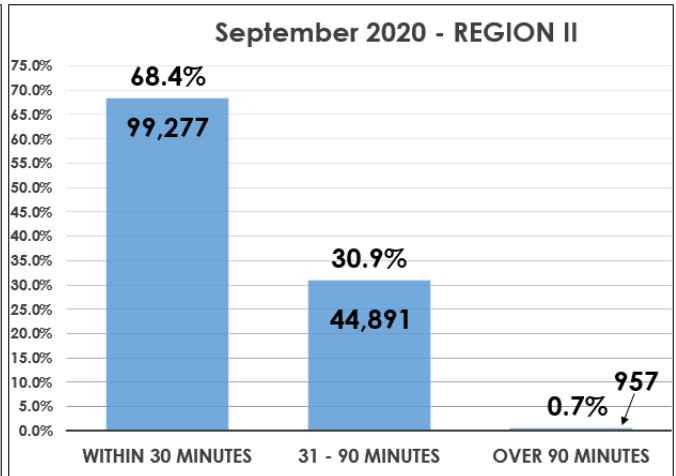
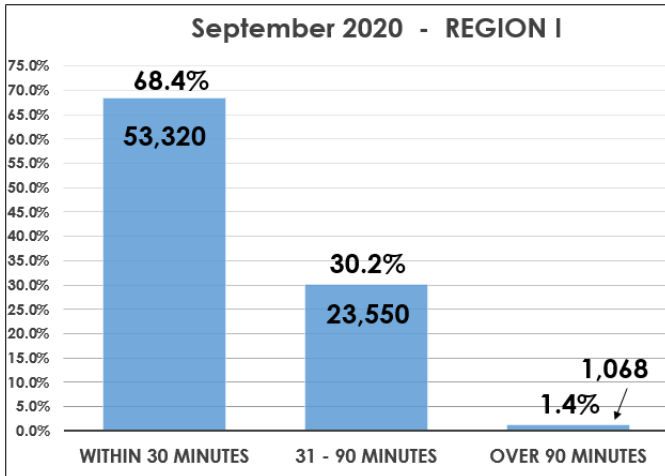
STATEWIDE - MONTH OF September, 2020

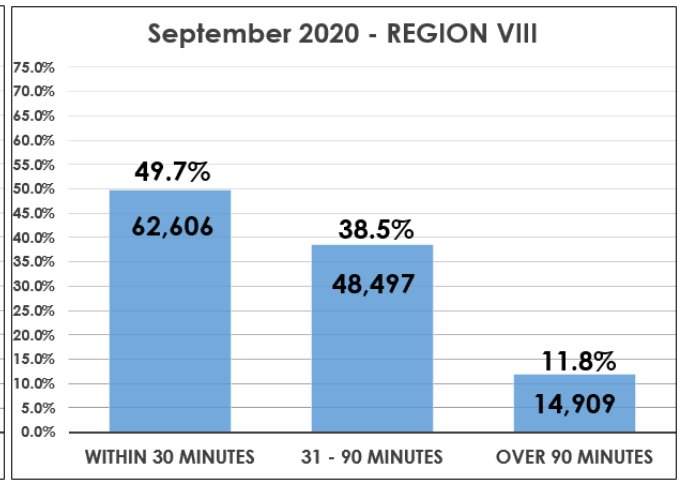
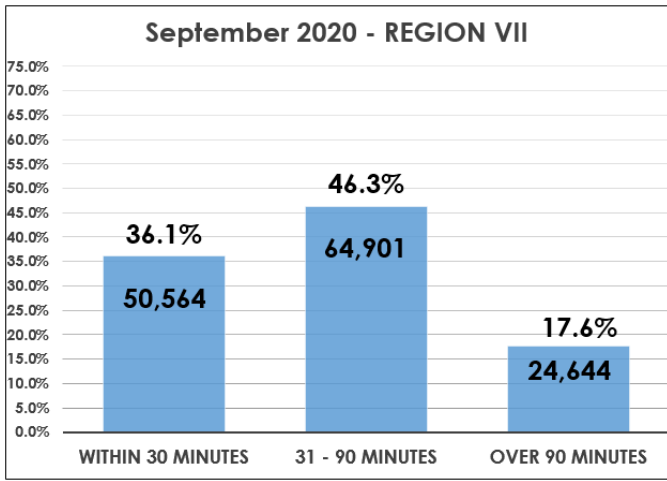
| Month of September, 2020 | APPOINTMENT | | NON-APPOINTMENT | | OVERALL Appt / Non-Appt | |
|--------------------------|-------------|-----------------|-----------------|-----------------|----------------------------|-----------------|
| | Cust Served | Queue Wait Time | Cust Served | Queue Wait Time | Total Cust Served | Queue Wait Time |
| Grade I/II - 56 Offices | 3,976 | 10 | 143,823 | 32 | 147,799 | 32 |
| Grade III - 47 Offices | 18,255 | 12 | 227,569 | 43 | 245,824 | 40 |
| Grade IV/V - 68 Offices | 47,966 | 15 | 502,622 | 44 | 550,588 | 41 |

DIFFERENCE BETWEEN MONTH OF September, 2020 and MONTH OF August, 2020

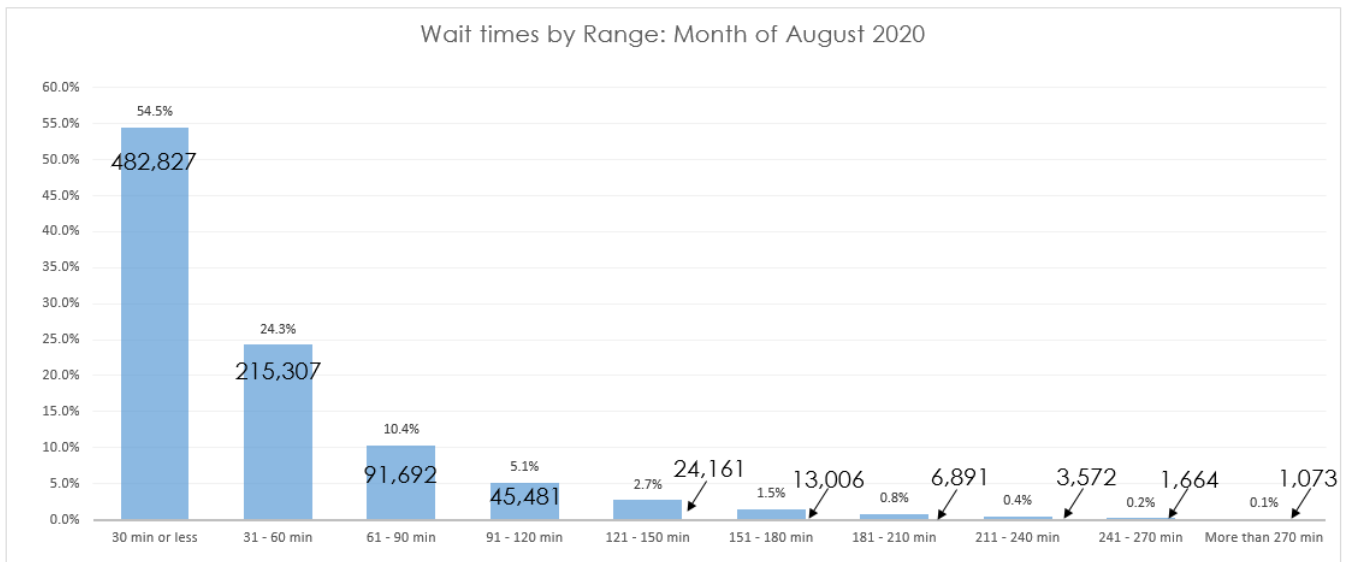
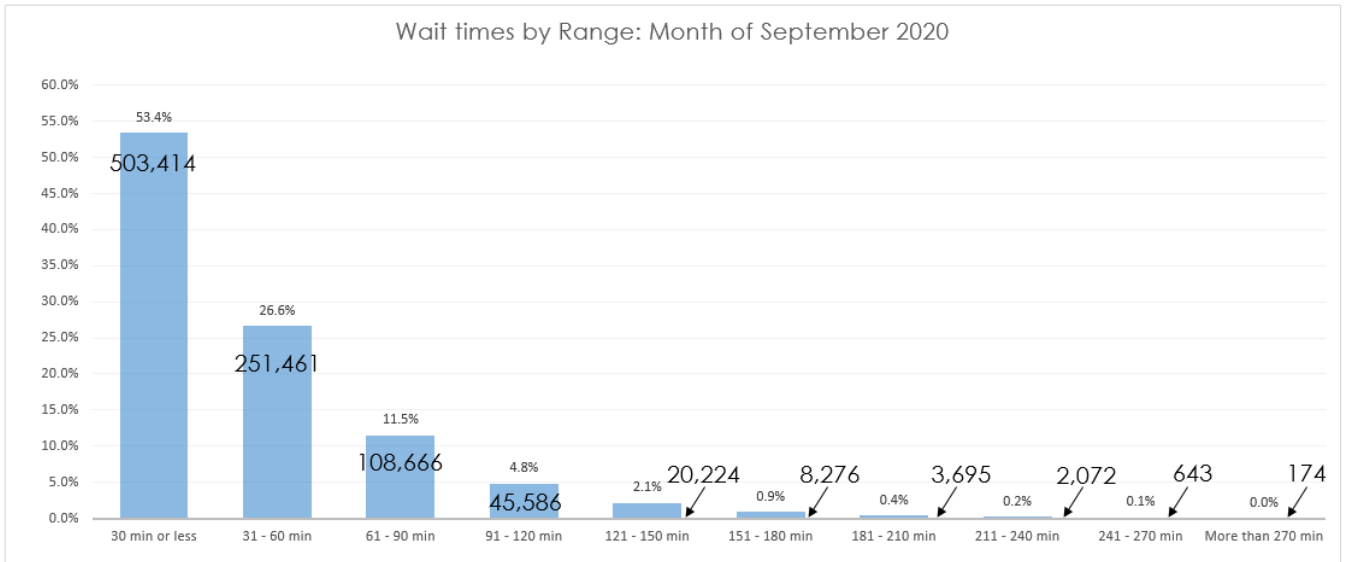
| Month of Sep, 2020 vs Aug, 2020 | APPOINTMENT | | NON-APPOINTMENT | | OVERALL Appt / Non-Appt | |
|---------------------------------|-------------|-----------------|-----------------|-----------------|----------------------------|-----------------|
| | Cust Served | Queue Wait Time | Cust Served | Queue Wait Time | Total Cust Served | Queue Wait Time |
| Grade I/II - 56 Offices | (2,991) | - | +11,588 | +1 | +8,597 | +2 |
| Grade III - 47 Offices | (8,316) | (2) | +15,307 | - | +6,991 | - |
| Grade IV/V - 68 Offices | (19,306) | (1) | +62,255 | (3) | +42,949 | (2) |

Wait Times by Time Range – By Region: The following charts show the number and percentage of customers whose queue wait times were 0-30 minutes, 31-90 minutes, and over 90 minutes for each Region.

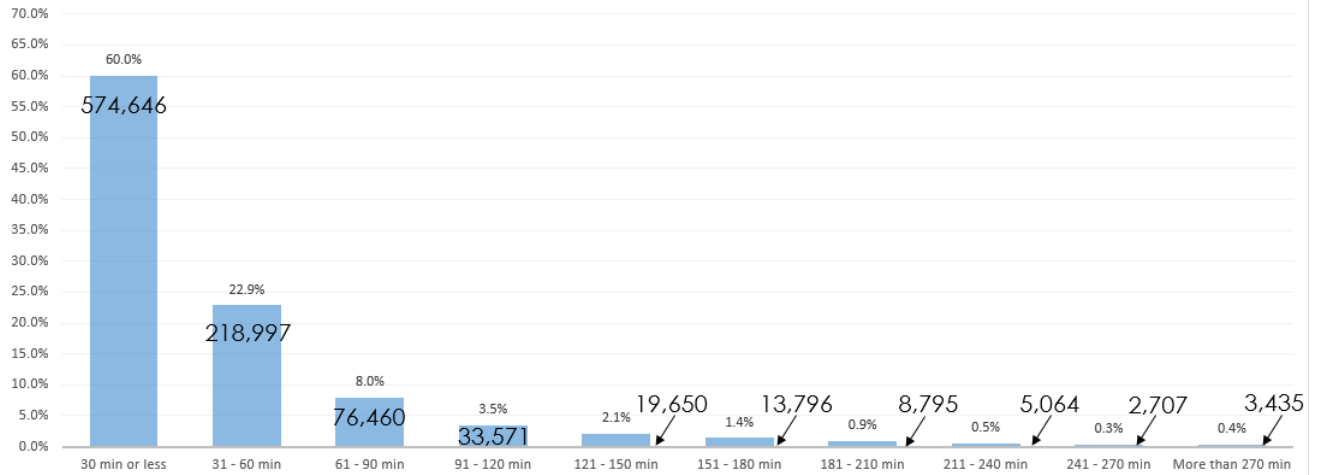




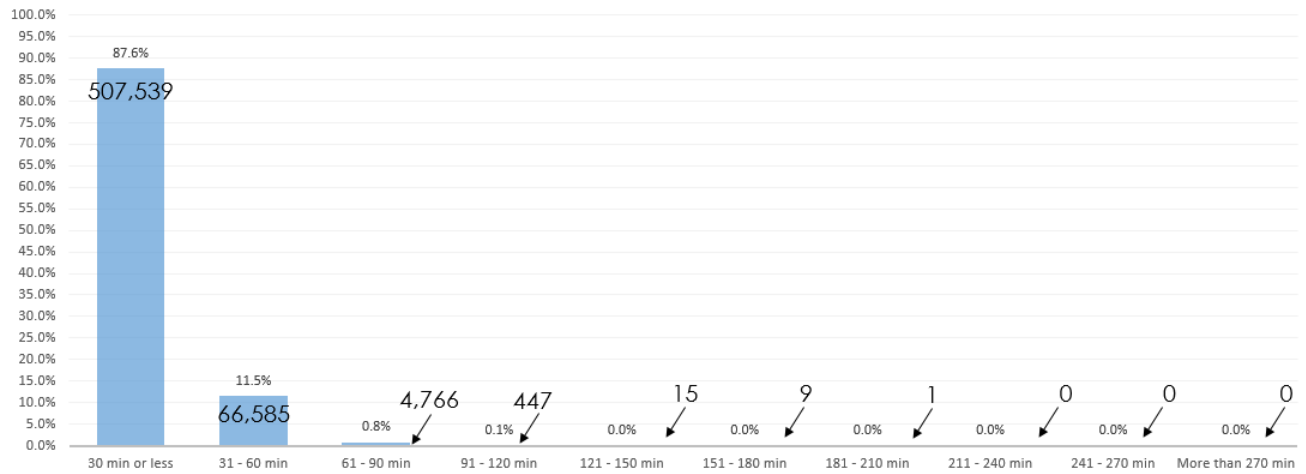
Wait Times by Time Range - Statewide: The following charts show the number and percentage of customers whose queue wait time were 0-30 minutes, 31-60 minutes, 61-90 minutes, etc. (In thirty-minute increments) for the prior six months.



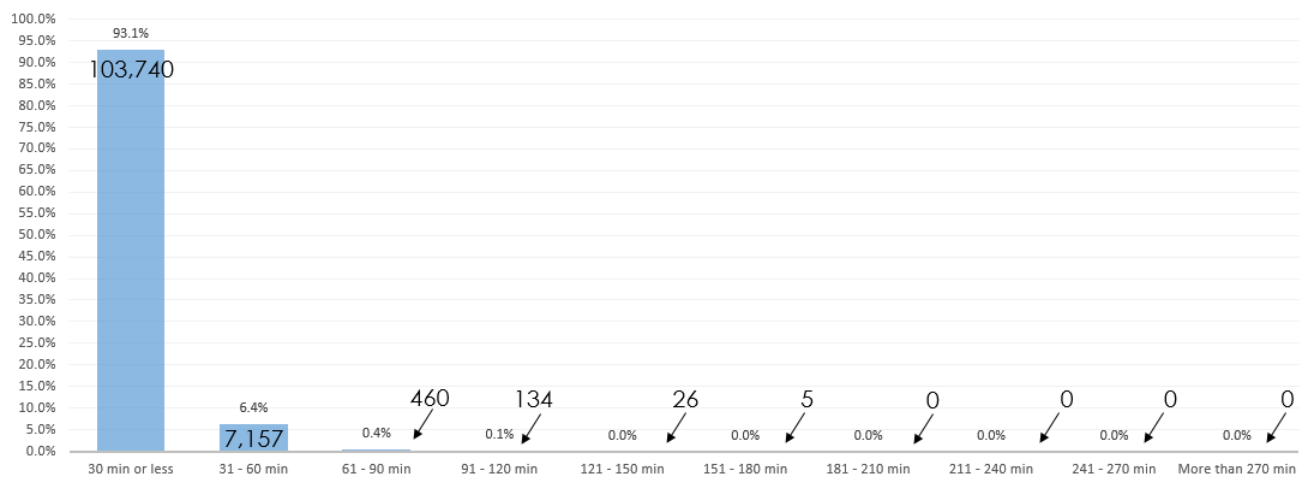
Wait times by Range: Month of July 2020



Wait times by Range: Month of June 2020



Wait times by Range: Month of May 2020



DMV field offices were closed to the public during the month of April 2020.

APPENDIX A

FIELD OFFICE AVERAGE WAIT TIMES

Due to the COVID-19 pandemic, DMV field offices are open to the public for customers with appointments and walk-in, in-person transactions as time and space allow.

Region I

DEPARTMENT of MOTOR VEHICLES
Average Wait Time by Field Office
Month of September, 2020

| Month of September, 2020 | | APPOINTMENT | | NON-APPOINTMENT | | OVERALL Appt / Non-Appt | |
|-------------------------------------|------------------|----------------|--------------------|-----------------|--------------------|----------------------------|--------------------|
| OFFICE | Sep Top 20 | Cust Served | Queue Wait Time | Cust Served | Queue Wait Time | Total Cust Served | Queue Wait Time |
| ALTURAS | | - | - | 1,118 | 3 | 1,118 | 3 |
| CHICO | | 26 | 7 | 3,570 | 25 | 3,596 | 25 |
| COLUSA | | 39 | 9 | 2,493 | 31 | 2,532 | 31 |
| CORTE MADERA | | 201 | 12 | 4,025 | 22 | 4,226 | 22 |
| CRESCENT CITY | | 10 | 5 | 1,943 | 12 | 1,953 | 12 |
| EUREKA | | 9 | 5 | 4,259 | 14 | 4,268 | 14 |
| FALL RIVER MILLS | | 13 | 2 | 888 | 13 | 901 | 13 |
| FORT BRAGG | | 18 | 3 | 1,336 | 18 | 1,354 | 18 |
| GARBERVILLE | | 13 | 2 | 939 | 8 | 952 | 8 |
| GRASS VALLEY | | 42 | 4 | 2,674 | 14 | 2,716 | 13 |
| LAKEPORT | | 26 | 7 | 2,900 | 23 | 2,926 | 23 |
| MOUNT SHASTA | | 58 | 6 | 1,521 | 39 | 1,579 | 38 |
| NOVATO | | 122 | 12 | 2,930 | 19 | 3,052 | 18 |
| OROVILLE | | 36 | 9 | 3,487 | 26 | 3,523 | 25 |
| PETALUMA | | 429 | 6 | 4,126 | 14 | 4,555 | 13 |
| QUINCY | | - | - | 1,286 | 22 | 1,286 | 22 |
| RED BLUFF | | 174 | 8 | 3,653 | 38 | 3,827 | 36 |
| REDDING | | 489 | 18 | 5,832 | 50 | 6,321 | 47 |
| SANTA ROSA | | 1,020 | 11 | 5,941 | 34 | 6,961 | 30 |
| SOUTH LAKE TAHOE | | 10 | 11 | 2,565 | 31 | 2,575 | 31 |
| SUSANVILLE | | 5 | 7 | 1,821 | 21 | 1,826 | 21 |
| TRUCKEE | | 121 | 14 | 1,722 | 33 | 1,843 | 32 |
| UKIAH | | 9 | 6 | 2,741 | 15 | 2,750 | 15 |
| WEAVERVILLE | | 11 | 6 | 1,137 | 11 | 1,148 | 11 |
| WILLOWS | | 4 | 12 | 2,251 | 18 | 2,255 | 18 |
| YREKA | | 13 | 4 | 1,809 | 16 | 1,822 | 16 |
| YUBA CITY | | 153 | 13 | 5,920 | 22 | 6,073 | 22 |
| Region I (Northern CA) TOTAL | | 3,051 | 11 | 74,887 | 25 | 77,938 | 24 |

Region II

**DEPARTMENT of MOTOR VEHICLES
Average Wait Time by Field Office
Month of September, 2020**

| Month of September, 2020 | | APPOINTMENT | | NON-APPOINTMENT | | OVERALL Appt / Non-Appt | |
|-----------------------------------|------------------|----------------|--------------------|-----------------|--------------------|----------------------------|--------------------|
| OFFICE | Sep Top 20 | Cust Served | Queue Wait Time | Cust Served | Queue Wait Time | Total Cust Served | Queue Wait Time |
| CAPITOLA | | 1,094 | 15 | 4,443 | 19 | 5,537 | 18 |
| DALY CITY | | 347 | 28 | 8,418 | 37 | 8,765 | 37 |
| EL CERRITO | | 88 | 18 | 6,398 | 37 | 6,486 | 37 |
| FREMONT | | 121 | 12 | 5,121 | 14 | 5,242 | 14 |
| GILROY | | 46 | 12 | 4,028 | 14 | 4,074 | 14 |
| HAYWARD | | 189 | 26 | 6,570 | 32 | 6,759 | 32 |
| HOLLISTER | | 16 | 5 | 2,013 | 22 | 2,029 | 22 |
| KING CITY | | 59 | 10 | 2,365 | 26 | 2,424 | 25 |
| LOS GATOS | | 200 | 20 | 5,385 | 26 | 5,585 | 26 |
| OAKLAND CLAREMONT | | 441 | 23 | 9,694 | 32 | 10,135 | 31 |
| OAKLAND COLISEUM | | 439 | 18 | 6,824 | 33 | 7,263 | 32 |
| PLEASANTON | | 61 | 10 | 5,310 | 8 | 5,371 | 8 |
| REDWOOD CITY | | 70 | 14 | 7,048 | 23 | 7,118 | 23 |
| SALINAS | | 291 | 9 | 5,082 | 17 | 5,373 | 16 |
| SAN FRANCISCO | | 1,767 | 15 | 8,142 | 33 | 9,909 | 30 |
| SAN JOSE | | 604 | 8 | 7,859 | 17 | 8,463 | 16 |
| SAN JOSE DLPC | | 226 | 7 | 13,563 | 10 | 13,789 | 9 |
| SAN MATEO | | 46 | 23 | 5,834 | 29 | 5,880 | 29 |
| SANTA CLARA | | 31 | 26 | 11,220 | 41 | 11,251 | 41 |
| SANTA TERESA | | 465 | 11 | 4,734 | 18 | 5,199 | 17 |
| SEASIDE | | 14 | 8 | 5,623 | 13 | 5,637 | 13 |
| WATSONVILLE | | 48 | 12 | 2,788 | 20 | 2,836 | 20 |
| Region II (Bay Area) TOTAL | | 6,663 | 15 | 138,462 | 25 | 145,125 | 24 |

REGION III

**DEPARTMENT of MOTOR VEHICLES
Average Wait Time by Field Office
Month of September, 2020**

| Month of September, 2020 | | APPOINTMENT | | NON-APPOINTMENT | | OVERALL Appt / Non-Appt | |
|---|------------------|----------------|--------------------|-----------------|--------------------|----------------------------|--------------------|
| OFFICE | Sep Top 20 | Cust Served | Queue Wait Time | Cust Served | Queue Wait Time | Total Cust Served | Queue Wait Time |
| AUBURN | | 22 | 3 | 3,696 | 53 | 3,718 | 52 |
| CARMICHAEL | 7 | 29 | 11 | 8,094 | 86 | 8,123 | 86 |
| CONCORD | 13 | 87 | 12 | 6,910 | 67 | 6,997 | 66 |
| DAVIS | | 165 | 9 | 3,194 | 54 | 3,359 | 52 |
| FAIRFIELD | | 161 | 6 | 6,208 | 31 | 6,369 | 31 |
| FOLSOM | 6 | 319 | 13 | 5,898 | 87 | 6,217 | 83 |
| JACKSON | | 57 | 5 | 2,463 | 23 | 2,520 | 23 |
| LODI | | 630 | 11 | 5,780 | 58 | 6,410 | 53 |
| MANTECA | | 488 | 13 | 5,089 | 52 | 5,577 | 49 |
| NAPA | | 399 | 3 | 8,441 | 10 | 8,840 | 10 |
| PITTSBURG | 18 | 73 | 19 | 6,102 | 65 | 6,175 | 64 |
| PLACERVILLE | 1 | 173 | 24 | 2,186 | 121 | 2,359 | 114 |
| ROCKLIN | | 51 | 10 | 5,924 | 33 | 5,975 | 33 |
| ROSEVILLE | 5 | 367 | 20 | 6,653 | 91 | 7,020 | 88 |
| SACRAMENTO | | 552 | 17 | 8,364 | 39 | 8,916 | 38 |
| SACRAMENTO SOUTH | 8 | 274 | 12 | 8,363 | 73 | 8,637 | 71 |
| SAN ANDREAS | | 40 | 8 | 1,889 | 18 | 1,929 | 18 |
| SONORA | | 51 | 18 | 2,326 | 51 | 2,377 | 50 |
| STOCKTON | | 299 | 17 | 8,223 | 54 | 8,522 | 52 |
| TRACY | | 59 | 15 | 6,138 | 47 | 6,197 | 47 |
| VACAVILLE | | 67 | 7 | 3,821 | 64 | 3,888 | 63 |
| VALLEJO | 9 | 79 | 11 | 5,603 | 71 | 5,682 | 70 |
| WALNUT CREEK | | 117 | 15 | 5,310 | 51 | 5,427 | 51 |
| WOODLAND | 10 | 73 | 10 | 4,005 | 71 | 4,078 | 69 |
| Region III (Sacramento Area) TOTAL | | 4,632 | 13 | 130,680 | 57 | 135,312 | 56 |

REGION IV

DEPARTMENT of MOTOR VEHICLES
Average Wait Time by Field Office
Month of September, 2020

| Month of September, 2020 | | APPOINTMENT | | NON-APPOINTMENT | | OVERALL Appt / Non-Appt | |
|-----------------------------------|------------------|----------------|--------------------|-----------------|--------------------|----------------------------|--------------------|
| OFFICE | Sep Top 20 | Cust Served | Queue Wait Time | Cust Served | Queue Wait Time | Total Cust Served | Queue Wait Time |
| ARVIN | | 212 | 12 | 3,504 | 26 | 3,716 | 25 |
| BAKERSFIELD | | 105 | 8 | 6,860 | 42 | 6,965 | 42 |
| BAKERSFIELD SW | | 496 | 12 | 6,998 | 36 | 7,494 | 35 |
| BISHOP | | 22 | 5 | 1,784 | 21 | 1,806 | 21 |
| CLOVIS | | 783 | 15 | 4,237 | 46 | 5,020 | 41 |
| COALINGA | | 53 | 7 | 2,769 | 9 | 2,822 | 9 |
| DELANO | | 41 | 11 | 2,274 | 24 | 2,315 | 24 |
| FRESNO | | 417 | 6 | 7,422 | 35 | 7,839 | 34 |
| FRESNO NORTH | | 535 | 9 | 4,060 | 63 | 4,595 | 56 |
| HANFORD | | 209 | 9 | 2,496 | 59 | 2,705 | 55 |
| LAKE ISABELLA | | 1 | 2 | 1,526 | 12 | 1,527 | 12 |
| LOS BANOS | | 8 | 4 | 2,397 | 24 | 2,405 | 24 |
| MADERA | | 252 | 11 | 2,161 | 37 | 2,413 | 34 |
| MARIPOSA | | 80 | 8 | 930 | 25 | 1,010 | 23 |
| MERCED | | 693 | 10 | 4,139 | 27 | 4,832 | 25 |
| MODESTO | | 926 | 12 | 6,474 | 38 | 7,400 | 35 |
| PORTERVILLE | | 290 | 9 | 2,886 | 46 | 3,176 | 43 |
| REEDLEY | | 492 | 14 | 3,985 | 42 | 4,477 | 39 |
| RIDGECREST | | 172 | 6 | 2,139 | 24 | 2,311 | 23 |
| SHAFTER | | 26 | 9 | 3,136 | 31 | 3,162 | 31 |
| TAFT | | 77 | 7 | 2,080 | 18 | 2,157 | 17 |
| TULARE | | 27 | 9 | 2,049 | 18 | 2,076 | 18 |
| TURLOCK | | 899 | 8 | 3,458 | 34 | 4,357 | 28 |
| VISALIA | | 1,086 | 9 | 4,248 | 28 | 5,334 | 24 |
| Region IV (Central Valley) | | 7,902 | 10 | 84,012 | 35 | 91,914 | 33 |
| TOTAL | | | | | | | |

REGION V

DEPARTMENT of MOTOR VEHICLES
Average Wait Time by Field Office
Month of September, 2020

| Month of September, 2020 | | APPOINTMENT | | NON-APPOINTMENT | | OVERALL Appt / Non-Appt | |
|---|------------------|----------------|--------------------|-----------------|--------------------|----------------------------|--------------------|
| OFFICE | Sep Top 20 | Cust Served | Queue Wait Time | Cust Served | Queue Wait Time | Total Cust Served | Queue Wait Time |
| ARLETA | | 1,085 | 7 | 8,182 | 39 | 9,267 | 35 |
| GLENDALE | | 959 | 5 | 8,512 | 30 | 9,471 | 28 |
| GOLETA | | 47 | 11 | 3,002 | 38 | 3,049 | 38 |
| PACOIMA DLPC | | 328 | 2 | 6,757 | 21 | 7,085 | 20 |
| HOLLYWOOD COLE | | 1,204 | 25 | 3,345 | 64 | 4,549 | 54 |
| HOLLYWOOD WEST | | 357 | 4 | 4,315 | 11 | 4,672 | 11 |
| LANCASTER | | 2,234 | 6 | 10,258 | 33 | 12,492 | 28 |
| LOMPOC | | 129 | 14 | 2,303 | 30 | 2,432 | 29 |
| NEWHALL | | 277 | 11 | 4,230 | 29 | 4,507 | 28 |
| OXNARD | | 87 | 11 | 4,786 | 29 | 4,873 | 28 |
| PASO ROBLES | | 66 | 10 | 2,350 | 31 | 2,416 | 30 |
| SAN LUIS OBISPO | | 128 | 7 | 3,052 | 21 | 3,180 | 20 |
| SANTA BARBARA | | 146 | 13 | 3,076 | 36 | 3,222 | 35 |
| SANTA MARIA | | 223 | 7 | 3,663 | 35 | 3,886 | 33 |
| SANTA MONICA | | 264 | 11 | 5,051 | 39 | 5,315 | 38 |
| SANTA PAULA | | 55 | 8 | 3,720 | 33 | 3,775 | 33 |
| SIMI VALLEY | | 305 | 11 | 4,945 | 44 | 5,250 | 42 |
| THOUSAND OAKS | | 226 | 14 | 4,416 | 46 | 4,642 | 44 |
| VAN NUYS | | 390 | 7 | 6,862 | 30 | 7,252 | 28 |
| VENTURA | | 550 | 7 | 5,868 | 24 | 6,418 | 22 |
| WINNETKA | | 852 | 12 | 6,738 | 43 | 7,590 | 39 |
| Region V (Northern Los Angeles/Coastal Area) TOTAL | | 9,912 | 10 | 105,431 | 33 | 115,343 | 31 |

REGION VI

**DEPARTMENT of MOTOR VEHICLES
Average Wait Time by Field Office
Month of September, 2020**

| Month of September, 2020 | | APPOINTMENT | | NON-APPOINTMENT | | OVERALL Appt / Non-Appt | |
|---|------------------|----------------|--------------------|-----------------|--------------------|----------------------------|--------------------|
| OFFICE | Sep Top 20 | Cust Served | Queue Wait Time | Cust Served | Queue Wait Time | Total Cust Served | Queue Wait Time |
| BELL GARDENS | | 1,064 | 9 | 7,015 | 33 | 8,079 | 30 |
| BELLFLOWER | | 604 | 15 | 7,328 | 43 | 7,932 | 41 |
| COMPTON | | 848 | 9 | 5,581 | 29 | 6,429 | 26 |
| CULVER CITY | | 917 | 15 | 5,330 | 29 | 6,247 | 27 |
| EL MONTE | | 722 | 12 | 5,274 | 33 | 5,996 | 30 |
| HAWTHORNE | | 969 | 18 | 4,600 | 36 | 5,569 | 33 |
| INGLEWOOD | | 129 | 6 | 5,511 | 16 | 5,640 | 16 |
| LINCOLN PARK | | 489 | 10 | 6,165 | 26 | 6,654 | 25 |
| LONG BEACH | | 237 | 10 | 6,354 | 35 | 6,591 | 34 |
| LOS ANGELES | | 229 | 15 | 7,153 | 46 | 7,382 | 45 |
| MONTEBELLO | | 740 | 6 | 5,661 | 17 | 6,401 | 16 |
| PASADENA | | 454 | 12 | 6,828 | 17 | 7,282 | 16 |
| SAN PEDRO | | 72 | 5 | 7,870 | 24 | 7,942 | 24 |
| TORRANCE | | 718 | 18 | 5,665 | 43 | 6,383 | 40 |
| WEST COVINA | | 856 | 16 | 7,751 | 41 | 8,607 | 39 |
| WHITTIER | | 559 | 11 | 8,765 | 29 | 9,324 | 28 |
| Region VI (Los Angeles Area) TOTAL | | 9,607 | 13 | 102,851 | 31 | 112,458 | 30 |

REGION VII

**DEPARTMENT of MOTOR VEHICLES
Average Wait Time by Field Office
Month of September, 2020**

| Month of September, 2020 | | APPOINTMENT | | NON-APPOINTMENT | | OVERALL Appt / Non-Appt | |
|---|------------------|----------------|--------------------|-----------------|--------------------|----------------------------|--------------------|
| OFFICE | Sep Top 20 | Cust Served | Queue Wait Time | Cust Served | Queue Wait Time | Total Cust Served | Queue Wait Time |
| BARSTOW | | 46 | 6 | 4,124 | 24 | 4,170 | 24 |
| COSTA MESA | 12 | 761 | 17 | 6,869 | 67 | 7,630 | 62 |
| FONTANA | | 1,256 | 13 | 13,421 | 44 | 14,677 | 41 |
| FULLERTON | | 1,081 | 31 | 12,747 | 62 | 13,828 | 59 |
| LAGUNA HILLS | | 316 | 23 | 6,918 | 52 | 7,234 | 51 |
| NEEDLES | | 26 | 5 | 1,215 | 26 | 1,241 | 25 |
| NORCO | 14 | 699 | 32 | 5,885 | 66 | 6,584 | 62 |
| POMONA | | 907 | 30 | 6,662 | 64 | 7,569 | 60 |
| RANCHO CUCAMONGA | | 1,268 | 21 | 8,502 | 58 | 9,770 | 53 |
| REDLANDS | | - | - | - | - | - | - |
| RIVERSIDE | 20 | 800 | 13 | 5,592 | 64 | 6,392 | 58 |
| RIVERSIDE EAST | | 1,048 | 13 | 12,018 | 20 | 13,066 | 19 |
| SAN BERNARDINO | | 1,770 | 9 | 9,800 | 52 | 11,570 | 45 |
| SANTA ANA | | 1,460 | 14 | 11,017 | 61 | 12,477 | 55 |
| VICTORVILLE | 4 | 1,208 | 18 | 9,589 | 103 | 10,797 | 93 |
| WESTMINSTER | | 1,193 | 14 | 11,911 | 63 | 13,104 | 59 |
| Region VII (Orange County/Inland Empire) TOTAL | | 13,839 | 18 | 126,270 | 57 | 140,109 | 53 |

REGION VIII

**DEPARTMENT of MOTOR VEHICLES
Average Wait Time by Field Office
Month of September, 2020**

| Month of September, 2020 | | APPOINTMENT | | NON-APPOINTMENT | | OVERALL Appt / Non-Appt | |
|---|------------------|----------------|--------------------|-----------------|--------------------|----------------------------|--------------------|
| OFFICE | Sep Top 20 | Cust Served | Queue Wait Time | Cust Served | Queue Wait Time | Total Cust Served | Queue Wait Time |
| BANNING | | 603 | 9 | 5,673 | 53 | 6,276 | 48 |
| BLYTHE | | 1 | 1 | 1,723 | 22 | 1,724 | 22 |
| BRAWLEY | | 248 | 12 | 3,980 | 35 | 4,228 | 33 |
| CHULA VISTA | | 2,181 | 12 | 9,516 | 59 | 11,697 | 50 |
| EL CAJON | 16 | 539 | 14 | 9,376 | 65 | 9,915 | 63 |
| EL CENTRO | 17 | 749 | 11 | 3,675 | 65 | 4,424 | 56 |
| HEMET | 15 | 313 | 11 | 6,680 | 66 | 6,993 | 63 |
| INDIO | | 393 | 8 | 3,960 | 35 | 4,353 | 33 |
| OCEANSIDE | | 208 | 20 | 5,551 | 54 | 5,759 | 53 |
| PALM DESERT | | 231 | 15 | 5,068 | 54 | 5,299 | 52 |
| PALM SPRINGS | | 232 | 5 | 5,373 | 21 | 5,605 | 21 |
| POWAY | | 576 | 19 | 5,750 | 49 | 6,326 | 46 |
| SAN CLEMENTE | | 225 | 10 | 5,423 | 41 | 5,648 | 40 |
| SAN DIEGO CLAIREMONT | 2 | 1,444 | 30 | 8,829 | 113 | 10,273 | 101 |
| SAN DIEGO NORMAL | 19 | 1,143 | 18 | 7,060 | 65 | 8,203 | 58 |
| SAN MARCOS | 11 | 2,348 | 18 | 8,861 | 68 | 11,209 | 57 |
| SAN YSIDRO | | 1,297 | 12 | 6,830 | 47 | 8,127 | 41 |
| TEMECULA | 3 | 1,636 | 18 | 5,581 | 107 | 7,217 | 87 |
| TWENTYNINE PALMS | | 224 | 8 | 2,512 | 26 | 2,736 | 25 |
| Region VIII (San Diego Area) TOTAL | | 14,591 | 16 | 111,421 | 60 | 126,012 | 55 |
| STATEWIDE TOTALS | | 70,197 | 14 | 874,014 | 41 | 944,211 | 39 |

Appendix B September Outage Summary

| Number | Source of Failure | | Number of Offices Impacted or Statewide | DMV Operations | | | | Duration hh:mm | Reported Issue | DMV Services / Applications Impacted *Workaround Explained if Applicable | DMV Operational Impact | Direct or Indirect Cause of Outage | Resolution |
|--------|----------------------|---------------|---|-----------------------|-------------|-------------------------|-------------|---------------------------|--|--|---|--|--|
| | Component | Cause | | Disruption Start Date | | Returned to Normal Date | | | | | | | |
| 1 | Vendor | Configuration | Multiple FO | Wed 09/02/2020 | 9:15 AM | Mon 09/14/2020 | 12:38 PM | 8 1/2 Business Days | Fingerprint reader functionality Intermittently unavailable, | Impacted Field Offices were unable to use the fingerprint readers when processing driver license and identification card applications. The impacted devices included cameras and AKTE systems. * The Field Office staff used established alternative processes. | Processing driver license and identification card applications. | Direct: Firewall configuration limitations | Adjustment to the firewall configuration restored normal service. |
| 2 | Vendor | Configuration | DMV Website | Thu 09/10/2020 | 11:40 AM | Thu 09/10/2020 | 12:43 PM | 1:03 | DMV Public website users were not able to access web applications. | DMV public website and online customer self-service applications. * No workaround available. | DMV customers were unable access DMV website content or perform online self-service transactions. | Direct: Sudden increase in traffic to the DMV website triggered security protection service to block access. | Vendor resolved issue and restored service allowing customers to reach DMV public website. |
| 3 | Network Connectivity | Fiber Damaged | Multiple FO | Fri 09/18/2020 | 4:13 AM | Fri 09/18/2020 | 10:00 PM | 17:47 | 13 offices reported network connectivity issues. | Impacted Offices were unable to connect to DMV electronic and automated services. * No workaround available. The offices provided informational and drop box services and offered customers alternative service options. | 13 offices unable to process automated transactions. | Direct: Vehicle fire damage to telecommunication fiber. | Vendor, Comcast, repaired damaged telecommunication fiber. |
| 4 | Software | Undetermined | DMV Website | Fri 09/18/2020 | 1:18 PM | Fri 09/18/2020 | 2:59 PM | 1:41 | DMV Public website self-service applications were unavailable. | DMV customer self-service applications. * No workaround available. | DMV customers were unable to perform self-service online transactions. | Direct: Root cause evaluation requested | Services were restarted and normal service was restored. |

| | | | | | | | | | | | | | |
|---|----------|----------------------|-------------|-------------------|------------|-------------------|------------|------|--|-------------------------------------|---|--|--|
| 5 | Hardware | Network Connectivity | Multiple FO | Mon 09/28/2020 | 4:45 PM | Tue 09/29/2020 | 9:52 AM | 2:43 | Field Offices reported that DMVA was unresponsive and network connection error (CNA) received. Field Office staff were unable to process transactions. | DMVA and EASE *No workaround | Field Offices were unable to process driver license and identification card applications or vehicle registrations transactions. | Direct: Root cause diagnose in progress Indirect: Reload of network switch resulted in a module not recovering as expected. | SNA router moved to another module. RIPL was performed on impacted offices refreshing network connection. Services restored. |
|---|----------|----------------------|-------------|-------------------|------------|-------------------|------------|------|--|-------------------------------------|---|--|--|